

ANNUAL REPORT

FOR THE YEAR ENDED 31 DECEMBER 2020

School Directory

Ministry Number:

3464

Principal:

Mark Ashmore-Smith

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OURUHIA MODEL SCHOOL

Annual Report - For the year ended 31 December 2020

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Ouruhia Model School

Statement of Responsibility

For the year ended 31 December 2020

The Board of Trustees accepts responsibility for the preparation of the annual financial statements and the judgements used in these financial statements.

The management (including the principal and others as directed by the Board) accepts responsibility for establishing and maintaining a system of internal controls designed to provide reasonable assurance as to the integrity and reliability of the School's financial reporting.

It is the opinion of the Board and management that the annual financial statements for the financial year ended 31 December 2020 fairly reflect the financial position and operations of the School.

The School's 2020 financial statements are authorised for issue by the Board.

Jastin Conen	Mark Ashmore-Smith
Full Name of Board Chairperson	Full Name of Principal
Signature of Board Chairperson	Signature/of Principal
18/6/21	18/5/21
Date:	Date: /

Ouruhia Model School

Members of the Board of Trustees

For the year ended 31 December 2020

Name	Position	How Position Gained	Held Until
Justin Corey	Chairperson	Elected	Nov 2023
Mark Ashmore-Smith	Principal	ex Officio	
Amelia Gilmore	Parent Rep	Elected	Jun 2022
Rebecca Sullivan	Parent Rep	Elected	Jun 2022
Louise Tavinor	Parent Rep	Selection	Nov 2023
Carl Taylor	Parent Rep	Elected	Jun 2022
Teri Aylward	Staff Rep	Elected	Jun 2022

Ouruhia Model School Statement of Comprehensive Revenue and Expense

For the year ended 31 December 2020

		2020	2020 Budget	2019
	Notes	Actual	(Unaudited)	Actual
Davis		\$	\$	\$
Revenue	•	4 004 054		
Government Grants	2 3	1,034,254	978,243	874,488
Locally Raised Funds	3	26,299	2,700	18,792
Interest Income		829	800	1,478
		1,061,382	981,743	894,758
Expenses				
Locally Raised Funds	3	9,543	500	13,672
Learning Resources	4	697,249	666,692	558,687
Administration	5	64,601	64,732	65,296
Finance		650	¥	580
Property	6	260,329	244,381	238,396
Depreciation	7	17,674	14,916	15,906
Loss on Disposal of Property, Plant and Equipment		118		17
	a. *	1,050,164	991,221	892,554
Net Surplus / (Deficit) for the year		11,218	(9,478)	2,204
Other Comprehensive Revenue and Expenses		: :	*	*
Total Comprehensive Revenue and Expense for the	Year	11,218	(9,478)	2,204

The above Statement of Comprehensive Revenue and Expense should be read in conjunction with the accompanying notes which form part of these financial statements.



Ouruhia Model School Statement of Changes in Net Assets/Equity

For the year ended 31 December 2020

	Notes	2020 Actual \$	2020 Budget (Unaudited) \$	2019 Actual \$
Balance at 1 January	=	88,400	88,400	86,196
Total comprehensive revenue and expense for the year		11,218	(9,478)	2,204
Equity at 31 December	21	99,618	78,922	88,400
Retained Earnings		99,618	78,922	88,400
Equity at 31 December	-	99,618	78,922	88,400

The above Statement of Changes in Net Assets/Equity should be read in conjunction with the accompanying notes which form part of these financial statements.



Ouruhia Model School Statement of Financial Position

As at 31 December 2020

		2020	2020 Budget	2019
	Notes	Actual \$	(Unaudited) \$	Actual \$
Current Assets		•	-	*
Cash and Cash Equivalents	8	49,880	42,548	37,110
Accounts Receivable	9	44,513	34,572	34,572
GST Receivable		4,478	1,700	1,700
Prepayments		4,046	368	368
Inventories	10	1,100	1,127	1,127
Investments	11 _	22,129	21,554	21,554
	-	126,146	101,869	96,431
Current Liabilities				
Accounts Payable	13	68,013	54,313	54,313
Finance Lease Liability - Current Portion	14	5,384	5,988	5,988
Funds held for Capital Works Projects	15	6,406	3	
·		79,803	60,301	60,301
Working Capital Surplus/(Deficit)		46,343	41,568	36,130
Non-current Assets				
Property, Plant and Equipment	12	60,716	47,797	62,713
		60,716	47,797	62,713
Non-current Liabilities				
Finance Lease Liability	14	7,441	10,443	10,443
	=	7,441	10,443	10,443
Net Assets	_	99,618	78,922	88,400
	=			
Equity	21 _	99,618	78,922	88,400

The above Statement of Financial Position should be read in conjunction with the accompanying notes which form part of these financial statements.



Ouruhia Model School Statement of Cash Flows

For the year ended 31 December 2020

Locally Raised Funds 21,836 2,700 18,792 Goods and Services Tax (net) (2,778) - (4,362 Payments to Employees (119,303) (92,673) (110,623 Payments to Suppliers (95,963) (71,667) (77,003 Interest Received 909 800 1,496 Net cash from/(to) Operating Activities 24,873 5,438 14,643 Cash flows from Investing Activities (12,548) - (21,008) Purchase of Property Plant & Equipment (and Intangibles) (12,548) - (21,008) Purchase of Investments (575) - (68)	Note Actual (Unaudited) Actual \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$
Government Grants 220,172 166,278 186,343 Locally Raised Funds 21,836 2,700 18,792 Goods and Services Tax (net) (2,778) - (4,362 Payments to Employees (119,303) (92,673) (110,623 Payments to Suppliers (95,963) (71,667) (77,003 Interest Received 909 800 1,496 Net cash from/(to) Operating Activities 24,873 5,438 14,643 Cash flows from Investing Activities (12,548) - (21,008 Purchase of Property Plant & Equipment (and Intangibles) (575) - (687) Purchase of Investments (575) - (687)	,
Locally Raised Funds 21,836 2,700 18,792 Goods and Services Tax (net) (2,778) - (4,362 Payments to Employees (119,303) (92,673) (110,623 Payments to Suppliers (95,963) (71,667) (77,003 Interest Received 909 800 1,496 Net cash from/(to) Operating Activities 24,873 5,438 14,643 Cash flows from Investing Activities (12,548) - (21,008) Purchase of Property Plant & Equipment (and Intangibles) (12,548) - (21,008) Purchase of Investments (575) - (687)	,
Goods and Services Tax (net) (2,778) - (4,362) Payments to Employees (119,303) (92,673) (110,623) Payments to Suppliers (95,963) (71,667) (77,003) Interest Received 909 800 1,496 Net cash from/(to) Operating Activities 24,873 5,438 14,643 Cash flows from Investing Activities (12,548) - (21,008) Purchase of Property Plant & Equipment (and Intangibles) (12,548) - (21,008) Purchase of Investments (575) - (687)	21,836 2,700 18,792
Payments to Employees (119,303) (92,673) (110,623) Payments to Suppliers (95,963) (71,667) (77,003) Interest Received 909 800 1,496 Net cash from/(to) Operating Activities 24,873 5,438 14,643 Cash flows from Investing Activities (12,548) - (21,008) Purchase of Property Plant & Equipment (and Intangibles) (12,548) - (21,008) Purchase of Investments (575) - (683)	
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Cash flows from Investing Activities Purchase of Property Plant & Equipment (and Intangibles) Purchase of Investments (12,548) (575) (687)	
Purchase of Property Plant & Equipment (and Intangibles) (12,548) - (21,008) Purchase of Investments (575) - (68)	24,8/3 5,438 14,643
Purchase of Property Plant & Equipment (and Intangibles) (12,548) - (21,008) Purchase of Investments (575) - (68)	
Purchase of Investments (575) - (68*	nd Intangibles) (12,548) - (21,008)
(10.100)	
	(13,123) - (21,689)
Cash flows from Financing Activities Finance Lease Payments (5,386) - 4,798	(5.386) - 4.798
Tillario Loado Faymonto	(-1/
1 4.1.4.5	
Net (decrease)/ increase in cash and cash equivalents 12,770 5,438 (50,722)	n equivalents 12,770 5,438 (50,722)
	· · · · · · · · · · · · · · · · · · ·
Cash and cash equivalents at the beginning of the year 8 37,110 37,110 87,832	of the year 8 37,110 37,110 87,832
Cash and cash equivalents at the end of the year 8 49,880 42,548 37,110	10.000

The statement of cash flows records only those cash flows directly within the control of the School. This means centrally funded teachers' salaries and the use of land and buildings grant and expense have been excluded.

The above Statement of Cash Flows should be read in conjunction with the accompanying notes which form part of these financial statements.



Ouruhia Model School

Notes to the Financial Statements

For the year ended 31 December 2020

1. Statement of Accounting Policies

1.1. Reporting Entity

Ouruhia Model School (the School) is a Crown entity as specified in the Crown Entities Act 2004 and a school as described in the Education and Training Act 2020. The Board of Trustees (the Board) is of the view that the School is a public benefit entity for financial reporting purposes.

1.2. Basis of Preparation

Reporting Period

The financial reports have been prepared for the period 1 January 2020 to 31 December 2020 and in accordance with the requirements of the Public Finance Act 1989.

Basis of Preparation

The financial statements have been prepared on a going concern basis, and the accounting policies have been consistently applied throughout the period.

Financial Reporting Standards Applied

The Education and Training Act 2020 requires the School, as a Crown entity, to prepare financial statements in accordance with generally accepted accounting practice. The financial statements have been prepared in accordance with generally accepted accounting practice in New Zealand, applying Public Sector Public Benefit Entity (PBE) Standards Reduced Disclosure Regime as appropriate to public benefit entities that qualify for Tier 2 reporting. The School is considered a Public Benefit Entity as it meets the criteria specified as "having a primary objective to provide goods and/or services for community or social benefit and where any equity has been provided with a view to supporting that primary objective rather than for financial return to equity holders".

PBE Accounting Standards Reduced Disclosure Regime

The School qualifies for Tier 2 as the school is not publicly accountable and is not considered large as it falls below the expenditure threshold of \$30 million per year. All relevant reduced disclosure concessions have been taken.

Measurement Base

The financial statements are prepared on the historical cost basis unless otherwise noted in a specific accounting policy.

Presentation Currency

These financial statements are presented in New Zealand dollars, rounded to the nearest dollar.

Specific Accounting Policies

The accounting policies used in the preparation of these financial statements are set out below.

Critical Accounting Estimates And Assumptions

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Useful lives of property, plant and equipment

The School reviews the estimated useful lives of property, plant and equipment at the end of each reporting date. The School believes that the estimated useful lives of the property, plant and equipment as disclosed in the Significant Accounting Policies are appropriate to the nature of the property, plant and equipment at reporting date. Property, plant and equipment is disclosed at note 12.



Critical Judgements in applying accounting policies

Management has exercised the following critical judgements in applying accounting policies:

Classification of leases

Determining whether a lease is a finance lease or an operating lease requires judgement as to whether the lease transfers substantially all the risks and rewards of ownership to the school. Judgement is required on various aspects that include, but are not limited to, the fair value of the leased asset, the economic life of the leased asset, whether or not to include renewal options in the lease term, and determining an appropriate discount rate to calculate the present value of the minimum lease payments. Classification as a finance lease means the asset is recognised in the statement of financial position as property, plant, and equipment, whereas for an operating lease no such asset is recognised.

Recognition of grants

The School reviews the grants monies received at the end of each reporting period and whether any require a provision to carryforward amounts unspent. The School believes all grants received have been appropriately recognised as a liability if required. Government grants are disclosed at note 2.

1.3. Revenue Recognition

Government Grants

The School receives funding from the Ministry of Education. The following are the main types of funding that the School receives:

Operational grants are recorded as revenue when the School has the rights to the funding, which is in the year that the funding is received.

Teachers Salaries Grants are recorded as revenue when the School has the rights to the funding in the salary period they relate to. The grants are not received in cash by the School and are paid directly to teachers by the Ministry of Education.

Use of Land and Buildings Grants are recorded as revenue in the period the School uses the land and buildings. These are not received in cash by the School as they equate to the deemed expense for using the land and buildings which are owned by the Crown.

Other Grants

Other grants are recorded as revenue when the School has the rights to the funding, unless there are unfulfilled conditions attached to the grant, in which case the amount relating to the unfulfilled conditions is recognised as a liability and released to revenue as the conditions are fulfilled.

Donations, Gifts and Bequests

Donations, gifts and bequests are recorded as revenue when their receipt is formally acknowledged by the School.

Interest Revenue

Interest Revenue earned on cash and cash equivalents and investments is recorded as revenue in the period it is earned.

1.4. Use of Land and Buildings Expense

The property from which the School operates is owned by the Crown and managed by the Ministry of Education on behalf of the Crown. The School's use of the land and buildings as occupant is based on a property occupancy document as gazetted by the Ministry. The expense is based on an assumed market rental yield on the value of land and buildings as used for rating purposes. This is a non-cash expense that is offset by a non-cash grant from the Ministry.

1.5. Operating Lease Payments

Payments made under operating leases are recognised in the Statement of Comprehensive Revenue and Expense on a straight line basis over the term of the lease.

1.6. Finance Lease Payments

Finance lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term on an effective interest basis.

1.7. Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, bank balances, deposits held at call with banks, and other short term highly liquid investments with original maturities of 90 days or less, and bank overdrafts. The carrying amount of cash and cash equivalents represent fair value.

1.8. Accounts Receivable

Short-term receivables are recorded at the amount due, less an allowance for credit losses (uncollectable debts). The School's receivables are largely made up of funding from the Ministry of Education, therefore the level of uncollectable debts is not considered to be material. However, short-term receivables are written off when there is no reasonable expectation of recovery.

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1.9. Investments

Bank term deposits are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. A loss allowance for expected credit losses is recognised if the estimated loss allowance is not trivial.

1.10. Property, Plant and Equipment

Land and buildings owned by the Crown are excluded from these financial statements. The Board's use of the land and buildings as 'occupant' is based on a property occupancy document.

Improvements to buildings owned by the Crown are recorded at cost, less accumulated depreciation and impairment losses.

Property, plant and equipment are recorded at cost or, in the case of donated assets, fair value at the date of receipt, less accumulated depreciation and impairment losses. Cost or fair value as the case may be, includes those costs that relate directly to bringing the asset to the location where it will be used and making sure it is in the appropriate condition for its intended use.

Gains and losses on disposals (*i.e.* sold or given away) are determined by comparing the proceeds received with the carrying amounts (*i.e.* the book value). The gain or loss arising from the disposal of an item of property, plant and equipment is recognised in the Statement of Comprehensive Revenue and Expense.

Finance Leases

A finance lease transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred. At the start of the lease term, finance leases are recognised as assets and liabilities in the statement of financial position at the lower of the fair value of the leased asset or the present value of the minimum lease payments. The finance charge is charged to the surplus or deficit over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability. The amount recognised as an asset is depreciated over its useful life. If there is no reasonable certainty whether the school will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.

Depreciation

Property, plant and equipment except for library resources are depreciated over their estimated useful lives on a straight line basis. Library resources are depreciated on a diminishing value basis. Depreciation of all assets is reported in the Statement of Comprehensive Revenue and Expense.

The estimated useful lives of the assets are:

Building improvements 20 years
Furniture and equipment 4-10 years
Information and communication technology 4–5 years
Motor vehicles 5 years
Textbooks 3 years
Leased assets held under a Finance Lease Term of Lease

Library resources 12.5% Diminishing value

1.11. Impairment of property, plant and equipment and intangible assets

The school does not hold any cash generating assets. Assets are considered cash generating where their primary objective is to generate a commercial return.

Non cash generating assets

Property, plant, and equipment and intangible assets held at cost that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable service amount. The recoverable service amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is determined using an approach based on either a depreciated replacement cost approach, restoration cost approach, or a service units approach. The most appropriate approach used to measure value in use depends on the nature of the impairment and availability of information.

If an asset's carrying amount exceeds its recoverable service amount, the asset is regarded as impaired and the carrying amount is written down to the recoverable amount. The total impairment loss is recognised in the surplus or deficit.

The reversal of an impairment loss is recognised in the surplus or deficit.

1.12. Accounts Payable

Accounts Payable represents liabilities for goods and services provided to the School prior to the end of the financial year which are unpaid. Accounts Payable are recorded at the amount of cash required to settle those liabilities. The amounts are unsecured and are usually paid within 30 days of recognition.



1.13. Employment Entitlements

Short-term employee entitlements

Employee benefits that are due to be settled within 12 months after the end of the period in which the employee renders the related service are measured based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date, and also annual leave earned, by non teaching staff, to but not yet taken at balance date.

Long-term employee entitlements

Employee benefits that are due to be settled beyond 12 months after the end of the period in which the employee renders the related service, such as long service leave and retirement gratuities, have been calculated on an actuarial basis. The calculations are based on:

- likely future entitlements accruing to staff, based on years of service, years to entitlement, the likelihood that staff will reach the point of entitlement, and contractual entitlement information; and
- · the present value of the estimated future cash flows

1.14. Revenue Received in Advance

Revenue received in advance relates to fees received from students and grants received where there are unfulfilled obligations for the School to provide services in the future. The fees are recorded as revenue as the obligations are fulfilled and the fees earned.

The School holds sufficient funds to enable the refund of unearned fees in relation to international students, should the School be unable to provide the services to which they relate.

1.15. Financial Instruments

The School's financial assets comprise cash and cash equivalents, accounts receivable, and investments. All of these financial assets, except for investments that are shares, are categorised as 'financial assets measured at amortised cost' for accounting purposes in accordance with financial reporting standards.

Investments that are shares are categorised as 'financial assets at fair value through other comprehensive revenue and expense' for accounting purposes in accordance with financial reporting standards.

The School's financial liabilities comprise accounts payable, and finance lease liability. All of these financial liabilities are categorised as "financial liabilities measured at amortised cost" for accounting purposes in accordance with financial reporting standards.

1.16. Borrowings

Borrowings on normal commercial terms are initially recognised at the amount borrowed plus transaction costs. Interest due on the borrowings is subsequently accrued and added to the borrowings balance. Borrowings are classified as current liabilities unless the school has an unconditional right to defer settlement of the liability for at least 12 months after balance date.

Borrowings include but are not limited to bank overdrafts, operating leases, finance leases, painting contracts and term loans.

1.17. Goods and Services Tax (GST)

The financial statements have been prepared on a GST exclusive basis, with the exception of accounts receivable and accounts payable which are stated as GST inclusive.

The net amount of GST paid to, or received from, the IRD, including the GST relating to investing and financing activities, is classified as a net operating cash flow in the statements of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

1.18. Budget Figures

The budget figures are extracted from the School budget that was approved by the Board.

1.19. Services received in-kind

From time to time the School receives services in-kind, including the time of volunteers. The School has elected not to recognise services received in kind in the Statement of Comprehensive Revenue and Expense.



2. Government Grants

	2020	2020 Budget	2019
	Actual	(Unaudited)	Actual
	\$	\$	\$
Operational Grants	172,264	158,855	150,761
Teachers' Salaries Grants	603,272	603,272	494,883
Use of Land and Buildings Grants	200,941	200,941	193,262
Other MoE Grants	57,777	15,175	35,582
	 1,034,254	978,243	874,488

Other MOE Grants total includes additional COVID-19 funding totalling \$31,470 for the year ended 31 December 2020.

3. Locally Raised Funds

Local funds raised within the School's community are made up of:

,	2020	2020 Budget	2019
_	Actual	(Unaudited)	Actual
Revenue	\$	\$	\$
Donations	14,886	2,700	3,632
Other Revenue	2,477	(\$9	1,631
Trading	2,188	(**)	1,325
Activities	6,748	26	12,204
	26,299	2,700	18,792
Expenses			
Activities	7,319	500	11,804
Trading	2,224		1,868
	9,543	500	13,672
Surplus for the year Locally raised funds	16,756	2,200	5,120

4. Learning Resources

-	2020	2020 Budget	2019
	Actual	(Unaudited)	Actual
	\$	\$	\$
Curricular	21,244	18,375	13,952
Library Resources	537	1,500	528
Employee Benefits - Salaries	673,301	641,317	540,024
Staff Development	2,167	5,500	4,183
	697,249	666,692	558,687

5. Administration

	2020	2020 Budget	2019
	Actual \$	(Unaudited) \$	Actual \$
Audit Fee	4,753	4,200	4,129
Board of Trustees Fees	3,920	4,500	4,540
Board of Trustees Expenses	1,371	1,300	1,707
Communication	2,166	2,866	1,531
Consumables	7,826	7,006	7,469
Other	1,708	1,850	1,891
Employee Benefits - Salaries	40,242	40,280	41,381
Insurance	813	830	758
Service Providers, Contractors and Consultancy	1,802	1,900	1,890
	64,601	64,732	65,296

6. Property

	2020	2020 Budget	2019
	Actual	(Unaudited)	Actual
	\$	\$	\$
Caretaking and Cleaning Consumables	2,468	1,950	1,232
Grounds	5,021	7,590	6,324
Heat, Light and Water	7,029	8,400	7,959
Repairs and Maintenance	18,657	3,400	4,443
Use of Land and Buildings	200,941	200,941	193,262
Employee Benefits - Salaries	26,213	22,100	25,176
	260,329	244,381	238,396

The Use of Land and Buildings figure represents 8% of the school's total property value. Property values are established as part of the nation-wide revaluation exercise that is conducted every 30 June for the Ministry of Education's year-end reporting purposes.

7. Depreciation of Property, Plant and Equipment

	2020	2020	2019
		Budget	
	Actual	(Unaudited)	Actual
	\$	\$	\$
Building Improvements	2,632	2,500	2,632
Furniture and Equipment	2,833	2,500	2,934
Information and Communication Technology	3,463	2,500	3,127
Leased Assets	7,723	7,000	6,188
Library Resources	1,023	416	1,025
•	17,674	14,916	15,906
	· · · · · · · · · · · · · · · · · · ·		

8. Cash and Cash Equivalents

	2020	2020 Budget	2019
	Actual	(Unaudited)	Actual
	\$	\$	\$
Bank Current Account	5,687	42,548	2,284
Bank Call Account	44,193		34,826
Cash and cash equivalents for Statement of Cash Flows	49,880	42,548	37,110

The carrying value of short-term deposits with original maturity dates of 90 days or less approximates their fair value.

Of the \$49,880 Cash and Cash Equivalents, \$6,406 is held by the School on behalf of the Ministry of Education. These funds are required to be spent in 2021 on Crown owned school buildings under the School's Five Year Property Plan.

9. Accounts Receivable

	2020	2020 Budget	2019
	Actual	(Unaudited)	Actual
	\$	\$	\$
Receivables	4,463	*	-
Interest Receivable	93	173	173
Teacher Salaries Grant Receivable	39,957	34,399	34,399_
	44,513	34,572	34,572
Receivables from Exchange Transactions	4,556	173	173
Receivables from Non-Exchange Transactions	39,957	34,399	34,399
	44,513	34,572	34,572
10. Inventories	2020	2020 Budget	2019
	Actual	(Unaudited)	Actual
	\$	\$	\$
Stationery	1,100	1,127	1,127
	1,100	1,127	1,127
11. Investments	()		
The School's investment activities are classified as follows:			
	2020	2020 Budget	2019
	Actual	(Unaudited)	Actual
Current Asset	\$	\$	\$
Short-term Bank Deposits	22,129	21,554	21,554



12. Property, Plant and Equipment

	Opening Balance (NBV)	Additions	Disposals	Impairment	Depreciation	Total (NBV)
2020	\$	\$	\$	\$	\$	\$
Building Improvements	18,893	-	*	-	(2,632)	16,261
Furniture and Equipment	13,261	4,716	2	20	(2,833)	15,144
Information and Communication Technology	6,876	6,701	*	*	(3,463)	10,114
Leased Assets	16,510	3,247	<u> </u>	5	(7,723)	12,034
Library Resources	7,173	1,131	(118)	27	(1,023)	7,163
Balance at 31 December 2020	62,713	15,795	(118)		(17,674)	60,716

	Cost or Valuation	Accumulated Depreciation	Net Book Value
2020	\$	\$	\$
Building Improvements	75,908	(59,647)	16,261
Furniture and Equipment	165,766	(150,622)	15,144
Information and Communication Technology	86,550	(76,436)	10,114
Leased Assets	23,303	(11,269)	12,034
Library Resources	32,116	(24,953)	7,163
Balance at 31 December 2020	383,643	(322,927)	60,716

The net carrying value of equipment held under a finance lease is \$12,034 (2019: \$16,510)

2019	Opening Balance (NBV)	Additions	Disposals	Impairment	Depreciation	Total (NBV)
Building Improvements	21,525	Ψ_	Ψ	Ψ	(2,632)	18,893
Furniture and Equipment	10.605	5.590	-	-	` ' '	,
' '	,	,			(2,934)	13,261
Information and Communication Technology	7,805	2,198			(3,127)	6,876
Leased Assets	14,483	13,957	(5,742)	. 60	(6,188)	16,510
Library Resources	7,353	862	(17)	He:	(1,025)	7,173
Balance at 31 December 2019	61,771	22,607	(5,759)	- 14	(15,906)	62,713

	Cost or Valuation	Accumulated Depreciation	Net Book Value
2019	\$	\$	\$
Building Improvements	75,908	(57,015)	18,893
Furniture and Equipment	161,051	(147,790)	13,261
Information and Communication Technology	79,849	(72,973)	6,876
Leased Assets	21,733	(5,223)	16,510
Library Resources	31,505	(24,332)	7,173
Balance at 31 December 2019	370,046	(307,333)	62,713

13. Accounts Payable

	2020	2020 Budget	2019
	Actual	(Unaudited)	Actual
	\$	\$	\$
Operating creditors	3,147	4,119	4,119
Accruals	2,133	2,448	2,448
Banking staffing overuse	19,752	7,752	7,752
Employee Entitlements - salaries	40,110	34,399	34,399
Employee Entitlements - leave accrual	2,871	5,595	5,595
	68,013	54,313	54,313
Payables for Exchange Transactions	68,013	54,313	54,313
	68,013	54,313	54,313

The carrying value of payables approximates their fair value.



14. Finance Lease Liability

The School has entered into a number of finance lease agreements for computers and other ICT equipment. Minimum lease payments payable:

	2020	2020 Budget	2019
	Actual	(Unaudited)	Actual
	\$	\$	\$
No Later than One Year	5,717	6,391	6,391
Later than One Year and no Later than Five Years	7,564	10,623	10,623
	13,281	17,014	17,014

15. Funds Held for Capital Works

During the year the School received and applied funding from the Ministry of Education for the following capital works projects:

	2020	Opening Balances \$	Receipts from MoE \$	Payments \$	BOT Contributions	Closing Balances \$
Heatpumps	Completed	73	8,128	(8,128)		
Storage Container	In Progress	25	9,845	(7,939)	*	1,906
Pool	In Progress		33,305	(28,805)		4,500
Totals	-		51,278	(44,872)	= =====================================	6,406
Represented by: Funds Held on Behalf of the Ministry of Edu	ucation				-	6,406 6,406

	2019	Opening Balances \$	Receipts from MoE	Payments \$	BOT Contributions	Closing Balances \$
Special Needs Ramp	Completed	48,474	4,179	(52,653)	*	
Totals		48,474	4,179	(52,653)		

16. Related Party Transactions

The School is a controlled entity of the Crown, and the Crown provides the major source of revenue to the School. The School enters into transactions with other entities also controlled by the Crown, such as government departments, state-owned enterprises and other Crown entities. Transactions with these entities are not disclosed as they occur on terms and conditions no more or less favourable than those that it is reasonable to expect the School would have adopted if dealing with that entity at arm's length.

Related party disclosures have not been made for transactions with related parties that are within a normal supplier or client/recipient relationship on terms and condition no more or less favourable than those that it is reasonable to expect the school would have adopted in dealing with the party at arm's length in the same circumstances. Further, transactions with other government agencies (for example, Government departments and Crown entities) are not disclosed as related party transactions when they are consistent with the normal operating arrangements between government agencies and undertaken on the normal terms and conditions for such transactions.



17. Remuneration

Key management personnel compensation

Key management personnel of the School include all trustees of the Board, and the Principal.

	2020 Actual \$	2019 Actual \$
Board Members		
Remuneration	3,920	4,540
Full-time equivalent members	0.05	0.05
Leadership Team		
Remuneration	138,151	113,568
Full-time equivalent members	1.00	1.00
Total key management personnel remuneration	142,071	118,108
Total full-time equivalent personnel	1.05	1.05

The full time equivalent for Board members has been determined based on attendance at Board meetings, Committee meetings and for other obligations of the Board, such as stand downs and suspensions, plus the estimated time for Board members to prepare for meetings.

Principal

The total value of remuneration paid or payable to the Principal was in the following bands:

	<u>.</u>	2020 Actual	2019 Actual
Salaries and Other Short-term Employee Benefits:		\$000	\$000
Salary and Other Payments		120-130	110 - 120
Benefits and Other Emoluments		15-20	15 - 20
Termination Benefits		0 - 0	0 - 0

Other Employees

The number of other employees with remuneration greater than \$100,000 was in the following bands:

Remuneration \$000	2020 FTE Number	2019 FTE Number
100 -110	32)	*
110 -120	-	£
120 - 130	180	
-	770	*

The disclosure for 'Other Employees' does not include remuneration of the Principal.

18. Compensation and Other Benefits Upon Leaving

The total value of compensation or other benefits paid or payable to persons who ceased to be trustees, committee member, or employees during the financial year in relation to that cessation and number of persons to whom all or part of that total was payable was as follows:

	2020 Actual		2019 Actual	
Total	\$	\$		
Number of People		3		25



19. Contingencies

There are no contingent liabilities (except as noted below) and no contingent assets as at 31 December 2020 (Contingent liabilities and assets at 31 December 2019: nil).

Holidays Act Compliance - Schools payroll

The Ministry of Education performs payroll processing and payments on behalf of school boards of trustees, through payroll service provider Education Payroll Limited.

The Ministry's review of the schools sector payroll to ensure compliance with the Holidays Act 2003 is ongoing. The current phase of this review is to design potential solutions for any compliance breaches discovered in the initial phase of the Programme. Final calculations and potential impact on any specific individual will not be known until further detailed analysis and solutions have been completed.

To the extent that any obligation cannot reasonably be quantified at 31 December 2020, a contingent liability for the school may exist.

Contingent Liability - Cyclical Maintenance

The School has an obligation to the Ministry of Education to maintain in good order and repair at all times the land, buildings and other facilities on the School site. The school is part of the Christchurch Schools Rebuild Programme which will result in the School's buildings either being repaired or rebuilt in the future. At the present time there is significant uncertainty over how the programme will affect the School. As a result, the School cannot make reliable estimate of the maintenance required on the School's buildings so no cyclical maintenance provision has been recognised, even though the school will be required to maintain any buildings that are not replaced.

20. Commitments

(a) Capital Commitments

As at 31 December 2020 the Board has entered into the following contract agreements for capital works.

- (a) \$10,939 contract for supply and install of a shipping container to the school site to be completed in 2021, which will be fully funded by the Ministry of Education. \$9,845 has been received of which \$7,939 has been spent on the project to date; and
- (b) \$33,305 contract for supply and install of a new thermal heat saver pool cover and pedestal cover reel to be completed in 2021, which will be fully funded by the Ministry of Education. \$33,305 has been received of which \$28,805 has been spent on the project to date.

(Capital commitments at 31 December 2019: nil)

(b) Operating Commitments

As at 31 December 2020 the Board has not entered into any operating contracts.

(Operating commitments at 31 December 2019: nil)

21. Managing Capital

The School's capital is its equity and comprises capital contributions from the Ministry of Education for property, plant and equipment and accumulated surpluses and deficits. The School does not actively manage capital but attempts to ensure that income exceeds spending in most years. Although deficits can arise as planned in particular years, they are offset by planned surpluses in previous years or ensuing years.

22. Financial Instruments

The carrying amount of financial assets and liabilities in each of the financial instrument categories are as follows:

Financial assets measured at amortised cost

Filialicial assets lileasured at amortised cost	2020	2020 Budget	2019	
	Actual \$	(Unaudited) \$	Actual \$	
Cash and Cash Equivalents	49,880	42,548	37,110	
Receivables	44,513	34,572	34,572	
Investments - Term Deposits	22,129	21,554	21,554	
Total Financial assets measured at amortised cost	116,522	98,674	93,236	
Financial liabilities measured at amortised cost				
Payables	68,013	54,313	54,313	
Finance Leases	12,825	16,431	16,431	
Total Financial liabilities measured at amortised Cost	80,838	70,744	70,744	

23. Events After Balance Date

There were no significant events after the balance date that impact these financial statements.





INDEPENDENT AUDITOR'S REPORT

TO THE READERS OF OURUHIA'S FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

The Auditor-General is the auditor of Ouruhia Model School (the School). The Auditor-General has appointed me, Nicole Dring using the staff and resources of Deloitte Limited, to carry out the audit of the financial statements of the School on his behalf.

Opinion

We have audited the financial statements of the School on pages 3 to 16, that comprise the statement of financial position as at 31 December 2020, the statement of comprehensive revenue and expense, statement of changes in net assets/equity and statement of cash flows for the year ended on that date, and the notes to the financial statements that include accounting policies and other explanatory information.

In our opinion the financial statements of the School:

- present fairly, in all material respects:
 - o its financial position as at 31 December 2020; and
 - o its financial performance and cash flows for the year then ended; and
- comply with generally accepted accounting practice in New Zealand in accordance with Public Sector
 Public Benefit Entity Standards, Reduced Disclosure Regime.

Our audit was completed on 18 May 2021. This is the date at which our opinion is expressed.

The basis for our opinion is explained below. In addition, we outline the responsibilities of the Board and our responsibilities relating to the financial statements, we comment on other information, and we explain our independence.

Basis for our opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the Responsibilities of the auditor section of our report.

We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of the Board for the financial statements

The Board is responsible on behalf of the School for preparing financial statements that are fairly presented and that comply with generally accepted accounting practice in New Zealand. The Board of Trustees is responsible for such internal control as it determines is necessary to enable it to prepare financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board is responsible on behalf of the School for assessing the School's ability to continue as a going concern. The Board is also responsible for disclosing, as



applicable, matters related to going concern and using the going concern basis of accounting, unless there is an intention to close or merge the School, or there is no realistic alternative but to do so.

The Board's responsibilities, in terms of the requirements of the Education and Training Act 2020, arise from section 87 of the Education Act 1989.

Responsibilities of the auditor for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures, and can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of readers taken on the basis of these financial statements.

For the budget information reported in the financial statements, our procedures were limited to checking that the information agreed to the School's approved budget.

We did not evaluate the security and controls over the electronic publication of the financial statements.

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- We identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error, design and perform audit procedures responsive to those risks, and
 obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The
 risk of not detecting a material misstatement resulting from fraud is higher than for one
 resulting from error, as fraud may involve collusion, forgery, intentional omissions,
 misrepresentations, or the override of internal control.
- We obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the School's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.
- We conclude on the appropriateness of the use of the going concern basis of accounting by the Board and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the School to cease to continue as a going concern.
- We evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- We assess the risk of material misstatement arising from the Novopay payroll system, which
 may still contain errors. As a result, we carried out procedures to minimise the risk of material
 errors arising from the system that, in our judgement, would likely influence readers' overall
 understanding of the financial statements.



We communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arises from the Public Audit Act 2001.

Other information

The Board is responsible for the other information. The other information comprises the information included on pages 17 to 21, but does not include the financial statements, and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independence

We are independent of the School in accordance with the independence requirements of the Auditor-General's Auditing Standards, which incorporate the independence requirements of Professional and Ethical Standard 1: *International Code of Ethics for Assurance Practitioners* issued by the New Zealand Auditing and Assurance Standards Board.

Other than the audit, we have no relationship with or interests in the School.

Nicole Dring Deloitte Limited

On behalf of the Auditor-General

Christchurch, New Zealand